



# PERSONNEL TECHNOLOGY

AN EXAMINATION OF HISPANIC AND GENERAL POPULATION PERCEPTIONS OF ORGANIZATIONAL ENVIRONMENTS

(Harry C. Triandis, Principal Investigator)



DEPARTMENT OF PSYCHOLOGY UNIVERSITY OF ILLINOIS URBANA-CHAMPAIGN, ILLINOIS 61820

Prepared with the support of:

The Organizational Effectiveness Research Programs of the Office of Naval Research (Code 452) under Contract N 00014-80-C-0407; NR 170-906

ניוד החלו

N

04

A

8



Reproduction in whole or in part is permitted for any purpose of the United States Government. Approved for Public Release; Distribution unlimited

82 09 08 068

ETHNIC AFFIRMATION VERSUS SOCIAL DESIRABILITY AS A
DETERMINANT OF DISCREPANCIES IN THE RESPONSES OF HISPANIC
BILINGUALS TO SPANISH AND ENGLISH VERSIONS
OF A QUESTIONNAIRE

G. Marín, H. Betancourt, H. C. Triandis, Y. Kashima Technical Report ONR-18

AUGUST, 1982

| Acces         | sion For        |              |  |  |  |
|---------------|-----------------|--------------|--|--|--|
| NTIS          | GRA&I           |              |  |  |  |
| DTIC          |                 | $\mathbf{x}$ |  |  |  |
| Unannounced [ |                 |              |  |  |  |
| Just1         | fication_       |              |  |  |  |
|               |                 |              |  |  |  |
| Ву            | - I have down d |              |  |  |  |
|               | ribution/       |              |  |  |  |
| Ava           | lability        | Codes        |  |  |  |
|               | Avail and       | l/or         |  |  |  |
| Dist          | Special         |              |  |  |  |
| 1             | 1               |              |  |  |  |
| lИ            |                 |              |  |  |  |
| 1 , ,         | 1               |              |  |  |  |
|               | 44              |              |  |  |  |



SECURITY CLASSIFICATION OF THIS PAGE (When Date Entered)

|                                                                                            | REPORT DOCUMENTATION PAGE                                                                                   | BEFORE COMPLETING FORM                                         |  |  |  |  |  |
|--------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|--|--|--|--|--|
| 1. REPORT NUMBER 2. GOVT ACCESSION NO. 3. RECIPIENT'S CATALOG NUMBER                       |                                                                                                             |                                                                |  |  |  |  |  |
|                                                                                            | T.R. No. ONR-18 AD-A119                                                                                     | 142                                                            |  |  |  |  |  |
| 4.                                                                                         | TITLE (and Sublitle) Ethnic Affirmation versus Social Desirability as a Determinant of Discrepancies in the | 5. TYPE OF REPORT & PERIOD COVERED Technical Report, Interim   |  |  |  |  |  |
|                                                                                            | Responses of Hispanic Bilinguals to Spanish and                                                             | 6. PERFORMING ORG. REPORT NUMBER                               |  |  |  |  |  |
|                                                                                            | English Versions of a Questionnaire                                                                         | e. Performing org. Report Number                               |  |  |  |  |  |
| 7.                                                                                         | AUTHOR(a)                                                                                                   | S. CONTRACT OR GRANT NUMBER(*)                                 |  |  |  |  |  |
| 1                                                                                          | Gerardo Marin, H. C. Triandis,                                                                              | N 00014-80-C-0407                                              |  |  |  |  |  |
|                                                                                            | Hector Betancourt, Yoshihisa Kashima                                                                        |                                                                |  |  |  |  |  |
| 9.                                                                                         | PERFORMING ORGANIZATION NAME AND ADDRESS                                                                    | 10. PROGRÀM ELEMENT, PROJECT, TASK<br>AREA & WORK UNIT NUMBERS |  |  |  |  |  |
|                                                                                            | Department of Psychology                                                                                    | NR 170-906                                                     |  |  |  |  |  |
|                                                                                            | University of Illinois<br>603 E. Daniel, Champaign, IL 61820                                                | NK 1/0-308                                                     |  |  |  |  |  |
|                                                                                            | CONTROLLING OFFICE NAME AND ADDRESS                                                                         | 12. REPORT DATE                                                |  |  |  |  |  |
|                                                                                            | Organizational Effectiveness Research Group                                                                 | August, 1982                                                   |  |  |  |  |  |
|                                                                                            | Office of Naval Research (Code 442)                                                                         | 13. NUMBER OF PAGES                                            |  |  |  |  |  |
| 1                                                                                          | Arlington, VA 22217                                                                                         | 15                                                             |  |  |  |  |  |
| 14.                                                                                        | MONITORING AGENCY NAME & ADDRESS(II different from Controlling Office)                                      | 18. SECURITY CLASS. (of this report)                           |  |  |  |  |  |
|                                                                                            |                                                                                                             | Unclassified  154. DECLASSIFICATION/DOWNGRADING                |  |  |  |  |  |
|                                                                                            |                                                                                                             |                                                                |  |  |  |  |  |
| 16.                                                                                        | DISTRIBUTION STATEMENT (of this Report)                                                                     | _                                                              |  |  |  |  |  |
| }                                                                                          | Approved for public release; distribution unlimi                                                            |                                                                |  |  |  |  |  |
| 1                                                                                          | Reproduction in whole or in part is permitted for any purpose of                                            |                                                                |  |  |  |  |  |
|                                                                                            | the U.S. Government.                                                                                        |                                                                |  |  |  |  |  |
| l                                                                                          |                                                                                                             |                                                                |  |  |  |  |  |
| 17. DISTRIBUTION STATEMENT (of the abstract entered in Block 20, if different from Report) |                                                                                                             |                                                                |  |  |  |  |  |
| 10.                                                                                        | SUPPLEMENTARY NOTES                                                                                         |                                                                |  |  |  |  |  |
| "                                                                                          | ager bamanioning is                                                                                         |                                                                |  |  |  |  |  |
|                                                                                            |                                                                                                             |                                                                |  |  |  |  |  |
|                                                                                            |                                                                                                             |                                                                |  |  |  |  |  |
|                                                                                            |                                                                                                             |                                                                |  |  |  |  |  |
| 19.                                                                                        | KEY WORDS (Continue on reverse side if necessary and identify by block number)                              | ·                                                              |  |  |  |  |  |
| Hispanic, Social Desirability, Ethnic Affirmation, Cross-cultural                          |                                                                                                             |                                                                |  |  |  |  |  |
| Differences                                                                                |                                                                                                             |                                                                |  |  |  |  |  |
| 20. ABSTRACT (Continue on reverse side if necessary and identify by block number)          |                                                                                                             |                                                                |  |  |  |  |  |
|                                                                                            | Sixty bilingual (English-Spanish) college students and 53 monolingual                                       |                                                                |  |  |  |  |  |
| (Spanish) Puerto Rican high school students answered a questionnaire                       |                                                                                                             |                                                                |  |  |  |  |  |
| containing questions that tap Hispanic subjective culture. Ethnic                          |                                                                                                             |                                                                |  |  |  |  |  |

affirmation was measured by checking whether the English responses of the bilinguals were closer to the responses of the monolinguals than were the Spanish responses of the same individuals. In addition, a competing hypothesis was that the English responses will be higher in social desirability than the Spanish responses of the same individuals. Ethnic affirmation was found in Spanish rather than in English -- i.e., the Spanish rather than the English response of the bilinguals was closer to the response of the monolinguals. However, the obtained differences between the English and Spanish responses of the bilinguals can best be accounted by the social desirability hypothesis. The study implies that it is preferable to test bilingual subjects in their "mother tongue" since their responses are less socially desirable in that language. The study also suggests that when we find no cultural differences between a bilingual group answering in English and a mainstream group, the lack of differences is in part accounted by the attenuation of the differences resulting from an effort of the bilinguals to give a socially desirable response that looks as "mainstream" as possible.

Ethnic Affirmation versus Social Desirability as a Determinant of Discrepancies in the Responses of Hispanic Bilinguals to Spanish and English Versions of a Questionnaire

Gerardo Marín, Hector Betancourt, Harry C. Triandis & Yoshihisa Kashima

Spanish Speaking Mental Health Research Center University of Illinois,

University of California, Los Angeles Urbana-Champaign

An issue of great concern to cross-cultural researchers is the equivalence of instruments across cultures and across languages. Whether the instrument is applied in the language in which it was originally produced or in a translated version, the researcher is often left with the doubt of whether the responses being measured cross-culturally are valid or if they are due to the subjects differentially responding to two supposedly equivalent stimuli. This can occur when a given stimulus (e.g., a word) has acquired different connotative (affective) meanings within two given cultures/languages. In this case a perfectly well translated instrument that uses words with differential affective meanings in two cultures will provide data that are the results of these different meanings rather than of what the item intended to measure. In cross-cultural research, obtained results may be due to the way language or cultural conventions affect the answers rather than to the content of the questionnaires utilized.

In order to guarantee the equivalence of two linguistic versions of an instrument, various researchers (e.g., Schachter, 1954; Prince & Mombour, 1967) suggested that bilinguals answer both versions with the expectancy that a high positive correlation should result from comparing their answers to the two linguistic versions. The assumption is that bilinguals will provide similar responses to a given stimulus regardless of the language of presentation. Unfortunately, this assumption may not be correct.

One of the first indications of the inaccuracy of the assumption is found

in the study by Ervin (1964a) where she discovered that in responses to TAT cards, French bilinguals (English-French) gave different responses in three test themes depending on the language used. Achievement for example, was common in English while verbal aggression and autonomy themes were more common in French. Indeed, these cultural differences had been expected by Ervin after analyzing anthropological studies on child rearing practices in France and in the United States.

The fact that bilinguals give different responses to a given stimulus depending on the language being used was in part expected from the results of another study by Ervin. In this case (Ervin, 1964b), English-Japanese bilinguals were found to use different concepts in each language when reacting to the same stimulus in a free associations task. Ervin's findings with the TAT were later replicated by Faniband (1976) with English-Hindi bilinguals reacting again to the TAT. Nonetheless, both studies found that some of the predicted cultural differences in responding to the TAT by bilinguals did not emerge.

Studies that compare the responses to one same paper-and-pencil instrument on the part of bilinguals tend to show that language-based differences exist on the patterns of responses. Triandis, Davis, Vassiliou and Nassiakou (Note 1) administered 39 items in Likert format, concerning childrearing practices to 50 bilingual Greek seniors and juniors attending an American school in Athens, Greece. Half of the respondents answered the questions in Greek first and English second, and the other half answered them in the other order. Correlations of the responses of these subjects revealed that the Greek and English responses by the same respondent to the various items correlated from .29 to .91, with a mean of .66 and a median of .69. The low correlations occurred on items that differed in <u>aocial desirability</u> in Greece and the U.S. For example, punishing a child who throws rocks at a pet, is considered more desirable in the U.S. than in Greece. The correlation between the Greek and English responses

3

to that item was only .29. The English responses indicated more approval of punishing the child than the Greek responses. Thus, there was a tendency for social desirability to increase the discrepancy between the two languages.

Overall, the English responses were more socially desirable than the Greek responses (p<.006). Thus, these Greek bilinguals presented the most socially desirable response pattern when answering in a "foreign" language, rather than in their mother tongue.

Other mechanisms for explaining the differences found among bilinguals when answering the same items in their two languages have been suggested. Yang and Bond (1980) proposed that ethnic affirmation could explain their results where Chinese bilinguals responded in a more Chinese direction when answering a questionnaire in English. More recently, Bond and vang (Note 2) argue that cross-cultural accommodation or the giving of a response that is appropriate in the "other" culture was also a possible explanation. In the latter study, ego-involvement with the particular item was a moderating variable. That is, ethnic affirmation was observed with the more ego-involving (important) items, and cross-cultural accommodation with the less involving.

Ethnic affirmation as well as accommodation is reflected in the Findling (1971) study with Puerto Ricans in New York. Those answering in English were found to show greater future orientation and greater need for affiliation than those subjects responding in Spanish. Language-specific differential responses were also found by Botha (1968) among Lebanese students who answered a values scale in either French, English or Arabic. In this case the language-specific responses were more salient among the French Arabic bilinguals who learned French by a method that emphasized not just the French language but France's culture than among the English-Arabic bilinguals who learned English by a method that solely emphasized the linguistic characteristics of English.

Finally, studies with the Semantic Differential (e.g., Rastogi & Singh, 1976;

Brizuela, 1975; Collado-Herrell, 1976) have also showed differential responses to the same stimulus depending on the language used to elicit the responses. These results with the Semantic Differential seem to be stronger with scales related to the Affective Dimension (Collado-Herrell, 1976; Rastogi & Singh, 1976) and emerge even when scales are independently developed for each language (Brizuela, 1975).

While the bulk of the evidence reviewed so far seems to suggest that the responses an individual gives to a stimulus will vary with the language in which the stimulus or the responses are presented (probably reflecting the linguistic group's culture), there are some studies that do not agree with the above conclusion. Katerberg, Smith and Hoy (1977) in a study with bilingual (English-Spanish) employees of a large retailer in New York and Miami found that their responses did not differ in terms of the language used to answer the instrument. In developing their scale the authors utilized the double translation procedure and adapted the instrument to Puerto Rican (for New York) and Cuban (for Miami) regional linguistic preferences. Shorkey and Whiteman (1978) also found that standard psychological scales (e.g., Lane's Authoritarianism Scale, Schulze's Dogmatism Scale) when appropriately translated and dialectically modified produced no differences in the subject's responses in terms of the language used.

What these studies may be showing is that at least part of the differences observed in the studies reviewed above may be due to problems in the translation of the instruments. For example, Berkanovic (1980) has shown that instruments translated through the double translation procedure show higher reliabilities than those that are translated from the source to the target language directly. Furthermore, few (e.g., Brizuela, 1975) of the studies that report differential responding mention a concern over possible regional differences between the linguistic forms used in the translation and those used by the respondents. The significance of this issue can be seen when translating into Spanish the

ONR-18 5

word "bus" where depending on the region of Latin America it can take one of four or five different forms. These regional differences have of course been observed in other languages (e.g., England's "lift" and the U.S. "elevator").

But the discrepancies in the results can also be due to other problems in the design of the studies. For example, a number of the studies had one group of subjects answer the instrument in one language while a second group of subjects answered the second linguistic version—making it possible for some individual differences to account for the results obtained (e.g., Botha, 1968; Yang & Bond, 1980). Furthermore, levels of bilingualism were seldom measured since subjects were assumed to be fully bilingual given their ethnicity, place of residence or type of schooling.

The purpose of this study was to test which differences if any, emerged when bilinguals answered two instruments in both of their languages. The instruments included emic and etic items (see below for explanation) and scales that were translated through the double translation procedure, decentered (Werner & Campbell, 1970) and checked for regional variations.

#### Method

#### Subjects

Subjects were 60 bilingual (English-Spanish) college students at a large state university in Los Angeles who participated in the experiment as part of their course requirements. Bilingualism was ascertained by the subjects' ability to read and speak English and Spanish with a bilingual experimenter: The researcher talked to the subjects in each language and all participants were asked to read and verbally report the content of various items in a related questionnaire that was presented in both languages. Furthermore, based on Teitelbaum's (1979) findings on the consistency of self-ratings of language proficiency and use, all subjects were asked to rate their perceived ability for speaking, reading and writing Spanish.

In addition, 53 monolingual Juniors and Seniors at a high school in San Juan, Puerto Rico answered the same instrument as the college students but only in Spanish. Their answers were later utilized to establish cultural "anchors" for our data. Finally and in order to ascertain the social desirability of our various items, four Hispanic and four Anglo psychologists were asked to judge each item from "a Hispanic" and "an Anglo" point of view.

#### Instrument

All subjects answered a 45-minute questionnaire that included two sections. One part consisted of Hispanic "emic" items generated according to procedures outlined by Triandis (1972) that measured familism; supervisor-subordinate expected relationships and desirability associated with each; inter-ethnic (Hispanic-U.S. Mainstream) patterns of relationships in terms of dignity, respect, obedience, and criticisms; and, appropriateness of various body orientations and spacing when individuals interact. These items were developed in the context of another study in order to reflect significant aspects of the subjective culture (Triandis, 1972) of Hispanics in the United States. Some of the items were derived from the anthropological literature although the majority of items were written after analyzing the results of lengthy openended interviews with Hispanic and Anglo respondents and subsequent pre-tests with both groups of respondents at a large public university in Los Angeles. The second part of the questionnaire consisted of Hofstede's Values Survey Items (Hofstede, 1980) that have been derived from research conducted in 40 modern nations. Since these items have been used world-wide before they are assumed to be etic.

The subjective culture items were all developed in English and were subsequently translated into Spanish by a bilingual Latin American graduate student in Psychology. The double translation procedure was continued by having

a bilingual-bicultural psychologist translate the Spanish items back into English. This procedure ("back translation") produced fairly similar versions in English. The two linguistic versions were then submitted to a decentering procedure (Werner & Campbell, 1970) with very few changes in the English version being necessitated. Hofstede's (1980) English version of his scale was submitted to similar translation procedures. Both linguistic versions of the instrument were then submitted to a pre-test with Hispanics from various geographical regions in terms of the instruments' linguistic structure and for possible dialectical misunderstandings. Minimal changes were required after this pre-test.

#### Procedures

Subjects reported individually to the testing site where they were met by a bilingual-bicultural experimenter. Once their bilingualism was tested, each subject was randomly assigned to answer in private one of the two linguistic versions of the instruments (English or Spanish). The second linguistic version of the instruments was answered three to five days later by each subject together with a personal information questionnaire that tapped ethnicity and ethnic identification, language used with parents, and perceived level of proficiency in Spanish.

#### Results

## Social Desirability Estimates

The four Hispanic and four Anglo psychologists (none of them among the writers of this report) indicated how they thought subjects would respond when trying to "make a good impression on Anglo experimenters" and on "Hispanic experimenters." These judgments were extremely similar, so that there was considerable agreement, across the eight psychologists, on whether or not a response is socially desirable.

#### Similarity of Spanish and English Responses

There was much evidence that the answers given in English by the subjects were not the same as those given in Spanish. One source of evidence was independent factor analyses of the English and Spanish versions. These were done separately for each topical section of the questionnaire. Korth-Tucker coefficients of congruence between the English and Spanish factors reached significance for only one of the eight topic areas. Inspection of eigenvalues resulted in the determination of the number of factors to be extracted. On four of the eight topic areas the Spanish version produced an additional factor, suggesting that the Hispanic bilinguals had more complex cognitive structures when answering in their mother tongue than in English.

When matched t-tests were done on the 175 items on which they were appropriate, 30 were significant at p<.05 or better. Table 1 presents these items and shows the means, t-test values and the corresponding probability levels. The majority of the discrepancies between the answers in English and in Spanish were found in those emic items concerned with the meaning of concepts. These items asked for example, how can a "Hispanic show respect" to another Hispanic and listed several behaviors (e.g., treat well, help, listen to what he has to say). respondents were then asked to provide a quantitative estimate, on a 10-point scale, of the likelihood of the various events (1= never, 2= very small chance,...10= always). The other emic items that showed significant discrepancies dealt with how a person shows "dignity," "respect toward parents," "respect toward subordinates" and "respect toward a boss." (See Table 1 for means).

#### Social Desirability vs Cultural Accentuation

The subjects were divided according to whether they had indicated that they were proud or not proud of being Hispanics. The question used was "How do you feel about being a Hispanic (Latino/Spanish American)?" Response categories included "extremely," "somewhat" and "little" proud and also two categories of "not proud." For each item on which there was a statistically

significant difference between the English and the Spanish responses to the item, we inspected the answers of both the proud and the not proud Hispanic sample to the English as well as the Spanish questionnaire, while taking into account the social desirability level of the item and the responses of the monolinguals. For example, one item asked for estimates (1= never, 10= always) of whether "To show dignity" one "argues with others." The means were as follows: The proud Hispanics had a mean of 3.0 in English and 3.7 in Spanish; the not proud had corresponding means of 3.5 and 4.6. The difference between English and Spanish responses is significant (p<.004). The monolinguals had a mean of 3.5 and the item was considered low in social desirability. It would appear, then, that the English responses are more socially desirable than the Spanish.

Some items could be interpreted as showing ethnic affirmation. For example, "To show dignity you respect other people's ideas" was considered highly socially desirable by the psychologists we sampled. The proud Hispanics gave a mean response of 7.6 in English, and 7.9 in Spanish; the not proud Hispanic response means were 7.5 and 8.0. The monolinguals gave a response of 7.5. Assuming that the "real" Hispanic response is the one obtained from the monolinguals, the English responses are closer to the "real", i.e., show ethnic affirmation, particularly since the English response in this case goes against the social desirability hypothesis.

A table was constructed with rows constituted by the items that yielded significant differences between the Spanish and English versions, and columns marking whether the pattern of answers could be best explained by ethnic accentuation in English for the proud and separately for the not proud. If the item showed the effect it was scored +1; if it showed the effect in the opposite direction (i.e. ethnic affirmation in Spanish or social desirability in Spanish) it was scored -1. The binomial test was used to evaluate the

probability of the distribution of the +1 and -1 scores. The results show ethnic affirmation in Spanish (for the proud at p<.02; for the not proud at p<.003) rather than in English, and social desirability effects in English (for the proud at p<.01, and for the not proud, only a trend, at <.10).

Thus, with the kinds of questions used in the present study, there is no evidence of ethnic affirmation, but rather social desirability appears to be the basis of the obtained differences between the Spanish and English versions of the questionnaires.

#### Discussion

Bond and Yang (Note 2) indicate that affirmation or accommodation depends on the ego-involvement of the subjects. Since we obtained strong evidence of affirmation in Spanish rather than English it may be that the items on which we did obtain differences between the Spanish and English questionnaires were not important to the subjects. That seems difficult to believe, however, because the items were among the most central elements of Hispanic culture.

Concepts such as <u>dignity</u>, and <u>respect</u> are considered among the most important for Hispanics (Diaz-Royo, Note 3; Fox, 1973; Gillin, 1965; Lauria, 1964; Seda, 1958; Wagenheim, 1970).

The social desirability hypothesis seems to explain the obtained differences between the Spanish and English versions. It would seem important in future research to take that hypothesis into account, and also to collect data from monolinguals, as we did here, to ensure that one has some anchor on what is in fact a culturally "natural" answer.

At this point it seems certain that:

- 1. Bilinguals differ in their responses when they respond to a questionnaire in their two languages in counter-balanced order.
  - 2. These differences may be due to several factors.

Clearly, the next item on the agenda of this research area should be the

study of why do the bilinguals differ. The present study suggests that social desirability is the explanation. But, we must remember that the differences between Hispanic and Mainstream cultures are relatively small, and the Hispanic and Mainstream psychologists made extremely similar social desirability judgments. The studies by Bond which found ethnic affirmation and accommodation were done with cultural groups that were much more distinct. Thus, at this stage we are unable to state unequivocally that these phenomena can be accounted for by social desirability.

Future research should explore the phenomenon in greater detail, by (1) asking samples of bilinguals to respond so as to make the best possible impression to an experimenter of each culture, as well as without such instructions (six experimental groups), (2) examining in detail the connotations of the words used in each questionnaire. [To achieve such detailed examination one may have to use the strategy of very few "test items" within a questionnaire, which can be examined in great detail (e.g. orders of presentation, context in which they are presented, etc.) to control or eliminate all possible confounds.]

With respect to the methodology of studies of populations that can be studied in either one or another language, it would appear, from the present data, that preference should be given to employing the subjects' "mother tongue." Bilinguals apparently are likely to give more socially desirable responses when answering in their second language. This has now been found twice, for Greek bilinguals as well as Hispanic bilinguals. This may not be sufficient evidence for generalization to all bilinguals but it certainly suggests that caution is needed when working with bilinguals.

With respect to the methodology of the present project which has tested
Hispanic and Mainstream recruits, and found much evidence of similarity between
them, it suggests that one of the possible explanations of the high levels of

similarity between the Hispanic and the Mainstream recruits is that both attempt to give socially desirable responses, and the Hispanic responses that might have been different from the Mainstream were attenuated by the incremental effort of the Hispanics to give a socially desirable response when answering in English.

## Reference Notes

- Triandis, H. C., Davis, E. E., Vassiliou, V., and Nassiakou, M. Some methodological problems concerning research on negotiations between monolinguals. Technical Report No. 28. Department of Psychology, University of Illinois, Urbana, Ill. 1965.
- 2. Bond, M. H., and Yang, Kuo-shu. Ethnic affirmation vs cross-cultural accommodation: The variable impact of questionnaire language. Unpublished manuscript, 1981.
- 3. Diaz-Royo, A. T. <u>Dignidad</u> and <u>respeto</u>: Two core themes in the traditional Puerto Rican family culture. Paper presented at the annual meeting of the American Psychological Association, Chicago, August, 1975.

#### References

- Berkanovic, E. The effect of inadequate language translation on Hispanics' responses to health surveys. American Journal of Public Health, 1980, 70, 1273-1276.
- Botha, E. Verbally expressed values of bilinguals. <u>Journal of Social Psychology</u>, 1968, 75, 159-164.
- Brizuela, C. S. Semantic differential responses of bilinguals in Argentina,
  Costa Rica and the United States. Unpublished dissertation, University of
  Wyoming, 1975. [Dissertation Abstracts International, 1976, 36 (12-B),
  6439.]
- Collado-Herrell, L. I. An exploration of affective and cognitive components of bilingualism. Unpublished dissertation, University of Maryland, 1976.

  [Dissertation Abstracts International, 1976, 37 (6-B), 3044-3045].
- Ervin, S. M. Language and TAT content in bilinguals. <u>Journal of Abnormal and Social Psychology</u>, 1964, 68, 500-507 (a).
- Ervin, S. An analysis of the interaction of language, topic and listener.

  American Anthropologist, 1964, 66(2), No. 6 (b).
- Faniband, D. K. Effects of coordinate bilingualism on TAT responses. Unpublished dissertation, California School of Professional Psychology, Fresno, 1976.

  [Dissertation Abstracts International, 1976, 37 (3-B), 1430].
- Findling, J. Bilingual need affiliation and future orientation in extra-group and intra-group domains. In J. A. Fishman, R. L. Cooper & R. Ma. <u>Bilingualism</u> in the barrio. Bloomington, Indiana: Indiana University Press, 1971.
- Fox, G. E. Honor, shame and women's liberation in Cuba: Views of working class emigre men. In A. Pescatello (Ed.) <u>Female and Male in Latin America</u>.

  Pittsburgh: University of Pittsburgh Press, 1973.

ONR-18

Gillin, J. Ethos components of modern Latin American culture. In D. Heath
& R. Adams (Eds.) Contemporary cultures and societies of Latin America.
New York: Random House, 1965.

- Hofstede, G. Culture's consequences. Beverley Hills, Cal.: Sage, 1980.
- Katerberg, R., Smith, F. J., & Hoy, S. Language, time, and person effects on attitude scale translations. <u>Journal of Applied Psychology</u>, 1977, 62, 385-391.
- Lauria, A. Respeto, relajo and interpersonal relations in Puerto Rico.

  Anthropological Quarterly, 1964, 37, 53-67.
- Prince, R., & Mombour, W. A technique for improving linguistic equivalence in cross-cultural surveys. International Journal of Social Psychiatry, 1967, 13, 229-237.
- Rastogi, K. G., & Singh, L. C. Influence of language and script on affective meaning. Indian Educational Review, 1976, 11, 61-69.
- Schachter, S. Interpretative and methodological problems of replicated research. Journal of Social Issues, 1954, 10(4), 52-60.
- Seda, B. E. The normative patterns of the Puerto Rican family in various situational contexts. Doctoral dissertation. Ann Arbor, Mich.: University Microfilms, 1958.
- Shorkey, C. T., & Whiteman, V. L. Correlations between standard English and dialectical Spanish versions of five personality scales. <u>Psychological Reports</u>, 1978, 43, 910.
- Teitelbaum, H. Unreliability of language background self-ratings of young bilingual children. Child Study Journal, 1979, 9, 51-59.
- Triandis, H. C. The analysis of subjective culture. New York: Wiley, 1972.
- Wagenheim, K. Puerto Rico: A profile. New York: Praeger, 1970.

ONR-18 16 ·

Werner, O., & Campbell, D. Translating, working through interpreters, and the problem of decentering. In R. Naroll & R. Cohen (Eds.) A handbook of methods in cultural anthropology. New York: Museum of Natural History, 1970.

Yang, K-S, & Bond, M. H. Ethnic affirmation by Chinese bilinguals. <u>Journal of</u>
<u>Cross-Cultural Psychology</u>, 1980, <u>11</u>, 411-425.

3

# Footnotes

 We are grateful to helpful critical comments to an earlier version made by Michael Bond.

Table 1

Items on which there are differences in the responses of bilinguals answering in Spanish versus English.

For a moment think that you are away from home and you get a call informing you that one of the events described below has happened or is about to happen. How much money would be the maximum that you are willing to spend in order to be with your family for each of the following events? Write down a number between 1 and 10 to indicate the weeks' pay you are willing to spend. (If you do not work assume that a week's work is equivalent to \$200.)

| Item                                                       |             | Mean in English | Value of t-test | Probability Value of t-test |
|------------------------------------------------------------|-------------|-----------------|-----------------|-----------------------------|
| Your sister is getting married                             | 4.3         | 4.6             | -2.26           | .028                        |
| You are talking with your boss about when he/she is wrong. | it a job-re | lated iss       | ue and agr      | ree with him/her            |
| You feel that is undesirable (1) versus desirable (7)      | 3.8         | 3.2             | 2.01            | •05                         |

You are talking with your boss about a job-related issue and you are especially polite toward him/her.

| (1) versus expected (7)                               | 5.3 | 5.8 | -2.99 | .004 |
|-------------------------------------------------------|-----|-----|-------|------|
| You feel that is undesirable (1) versus desirable (7) | 5.1 | 5.7 | -2.13 | .038 |

You are talking with your co-worker about job related issues and treat him/her by insisting on paying the bill at a restaurant.

| You feel that is unexpected |     |     |      |      |
|-----------------------------|-----|-----|------|------|
| (1) versus expected (7)     | 4.5 | 3.8 | 2.88 | .006 |

Judged frequency from Never (1) to Always (10) for a particular behavior to occur when the actor, target and setting are specified.

Actor: Hispanic; Setting: Tries to show dignity toward; Target: Hispanic Action: Refuses to be ordered around

5.9 6.6 -2.22 .030

Actor: Hispanic; Setting: Tries to show dignity toward; Target: Hispanic Behavior: Respects the other 8.4 8.0 2.22 .030

Probability of <u>t</u>-test

# Table 1 (Cont'd)

Mean in Mean in Value of Spanish English t-test

| •                                                                                                                                            |               |                  |       |       |  |  |  |  |
|----------------------------------------------------------------------------------------------------------------------------------------------|---------------|------------------|-------|-------|--|--|--|--|
| Judged frequency from Never (1) to Always (10) for particular behaviors to occur when the actor, target, setting and behavior are specified. |               |                  |       |       |  |  |  |  |
| Actor: Hispanic; Setting: Tries to show dignity toward; Target: Hispanic; Behavior: Does difficult task for the other                        |               |                  |       |       |  |  |  |  |
|                                                                                                                                              |               | 6.7              | -2.26 | .027  |  |  |  |  |
| Actor: Hispanic; Setting: Tries to show dignity toward; Target: Anglo Behavior: Feels proud of own heritage                                  |               |                  |       |       |  |  |  |  |
|                                                                                                                                              | 7.8           | 8.3              | -2.25 | .028  |  |  |  |  |
| Actor: Anglo; Setting: Tries to show of Behavior: Believes in self (in who he                                                                | is)           |                  |       | lo    |  |  |  |  |
|                                                                                                                                              | 7.7           | 8.2              | -2.07 | .043  |  |  |  |  |
| Actor: Hispanic; Setting: Criticizes; Behavior: Puts down the culture of.                                                                    | Target:       | Hispanic         |       |       |  |  |  |  |
|                                                                                                                                              | 4.2           | 3.6              | 2.08  | .042  |  |  |  |  |
| Actor: Anglo; Setting: Criticizes; Tar                                                                                                       | rget: His     | panic            |       |       |  |  |  |  |
| Behavior: Starts by complimenting.                                                                                                           | 4.7           |                  | 2.46  | .017  |  |  |  |  |
| Actor: Hispanic; Setting: Obeys; Targe                                                                                                       | et: Hispa     | nic              |       |       |  |  |  |  |
| Behavior: Is submissive                                                                                                                      | 6.3           | 5.5              | 2.69  | •009  |  |  |  |  |
| Actor: Anglo; Setting: Obeys; Target:                                                                                                        | Hispanic      |                  |       |       |  |  |  |  |
| Behavior: Is submissive                                                                                                                      | _             | 4.7              | 2.05  | .045  |  |  |  |  |
| Estimate frequency from Never-1 to Always-10                                                                                                 |               |                  |       |       |  |  |  |  |
| To show dignity you respect other peop                                                                                                       | lala ida      | 7.0              |       |       |  |  |  |  |
| to ones dignity you respect other peop                                                                                                       | 8.0           | 7 <sub>•</sub> 6 | 2.38  | .021  |  |  |  |  |
| To show dignity you show concern for o                                                                                                       | others<br>6.9 | 7.5              | -2.98 | • 004 |  |  |  |  |
| To show dignity you act selfishly                                                                                                            | 3.0           | 2.3              | 2.23  | .029  |  |  |  |  |
| To show dignity you do things to the h                                                                                                       |               |                  |       | •023  |  |  |  |  |
| to show dignity you do things to the I                                                                                                       | 7.3           | 7.7              | -2.50 | .015  |  |  |  |  |
| To show dignity you do not let people                                                                                                        |               |                  |       |       |  |  |  |  |
| <b>.</b>                                                                                                                                     | 6.9           | 5.6              | 2.97  | •004  |  |  |  |  |
| To show dignity you argue with others                                                                                                        | 4.2           | 3.2              | 3.02  | •004  |  |  |  |  |
| To show dignity you act proud of who y                                                                                                       | ou are        | 7.2              | -3.44 | .001  |  |  |  |  |

# Table 1 (Cont'd)

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |            |                  |             | Probability of t-test |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|------------------|-------------|-----------------------|
| To show respect toward your subording                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | ates when  | they wor         | k hard      |                       |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 7.8        | 8.2              | -3.03       | .004                  |
| To show respect toward your subording                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | ates when  | they are         | loyal       |                       |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 7.1        | 8.3              | -4.97       | .000                  |
| To show respect toward your subording                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | ates when  | they do          | a good job  |                       |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 7.7        | 8.0              | -2.35       | .022                  |
| You show respect toward your boss who                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | en he tru  | sts you          |             |                       |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 7.9        | 8.3              | -2.47       | .016                  |
| You show respect toward your boss who                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | en he is i | bossv            |             |                       |
| ,                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |            | 3.6              | 2.26        | .027                  |
| You show respect toward your parents                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | when the   | v order v        | ou to do so | mething               |
| , and the second |            | 6.0              |             | .022                  |
| You show respect toward your parents proud of them                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |            | y do some<br>8.3 |             | makes you<br>.002     |

Please think of an ideal job--disregarding your present job. In choosing an ideal job, how important would it be to you to (please circle one number from l=of utmost importance to 5=of very little importance).

have little tension and stress on the job.

2.5

2.7

-2.40

.020

live in an area desirable to you and your family.

1.7

1.1

2.99

.004

#### DISTRIBUTION LIST

#### List 1 (Mandatory)

(12 copies)

Defense Technical Information Center ATTN: DTIC DDA-2 Selection and Preliminary Cataloging Sec. Cameron Station Alexandria, VA 22314

Library of Congress Science and Technology Division Washington, DC 20540

Office of Naval Research
Code 4420E (3 copies)
800 N. Quincy St.
Arlington, VA 22217

Naval Research Laboratory Code 2627 (6 copies) Washington, DC 20375

Office of Naval Research Director, Technology Programs Code 200 800 N. Quincy St. Arlington, VA 22217

Office of Naval Research Code 440 800 N. Quincy St. Arlington, VA 22217

Office of Naval Research Code 442PT 800 N. Quincy St. Arlington, VA 22217

Office of Naval Research Code 442EP 800 N. Quincy St. Arlington, VA 22217

#### List 2 ONR Field

ONR Western Regional Office 1030 E. Green St. Pasadena, CA 91106

Psychologist ONR Western Regional Office 1030 E. Green St. Pasadena, CA 91106

ONR Regional Office 536 S. Clark St. Chicago, IL 60605

Psychologist ONR Regional Office 536 S. Clark St. Chicago, IL 60605

Psychologist ONR Eastern Regional Office 495 Summer St. Boston, MA 02210

ONR Eastern/Central Regional Office 495 Summer St. Boston, MA 02210

#### ONR MISC.

LCOL Amilcar Vasquez
Marine Corps
Dept. of the Navy
Assistant of DASN(EO)
The Pentagon, Room 5D824
Washington, DC 20350

CAPT. A. T. Eyler OP-150 Department of the Navy Washington Navy Yard, Bldg. #212 Washington, DC 20370

CDR Ken Johnson
Department of the Navy
Navy Recruiting Command
Room 217
Ballston Tower "3, Arlington 222.

Dr. Al Lau Navy Personnel Research and Development Center San Diego, CA 92152

#### List 3 OPNAV

Deputy Chief of Naval Operations (Manpower, Personnel, and Training) Head, Research, Development, and Studies Branch (Op-115 1812 Arlington Annex Washington, DC 20350

Director Civilian Personnel Division (OP-14) Department of the Navy 1803 Arlington Annex Washington, DC 20350

Deputy Chief of Naval Operations (Manpower, Personnel, and Training) Director, Human Resource Management Plans and Policy Branch (Op-150) Department of the Navy Washington, DC 20350

Chief of Naval Operations
Head, Manpower, Personnel, Training
and Reserves Team (Op-964D)
The Pentagon, 4A478
Washington, DC 20350

Chief of Naval Operations
Assistant, Personnel Logistics
Planning (Op-987H)
The Pentagon, 5D772
Washington, DC 20350

#### List 4 (NAVMAT)

Program Administrator for Manpower, Personnel, and Training MAT-0722 (A. Rubenstein) 800 N. Quincy St. Arlington, VA 22217

Naval Material Command
Management Training Center
NAVMAT 09M32
Jefferson Plaza, Bldg. #2, Rm. 150
1421 Jefferson Davis Highway
Arlington, VA 20360

Neval Material Command NOT-00K (J. W. Tweeddale) GASN(SNL) Foom 236 Crystal Plaza #5

Naval Material Command MAT-OOKB OASN(SNL) Room 236 Crystal Plaza #5 Washington, DC 20360

Naval Material Command MAT-03 (J. E. Colvard) Room 236 Crystal Plaza #5 Washington, DC 20360

#### List 4 (NPRDC)

Commanding Officer Naval Personnel R&D Center San Diego, CA 92152 (3 copies)

Naval Personnel R&D Center Dr. Robert Penn San Diego, CA 92152

Dr. Ed Aiken Naval Personnel R&D Center San Diego, CA 92152

Navy Personnel R&D Center Washington Liaison Office Building 200, 2N Washington Navy Yard Washington, DC 20374

#### List 5 BUMED

Commanding Officer
Naval Health Research Conter
San Diego, CA 92152

CDR William S. Maynard
Psychology Department
Naval Regional Medical Center
San Diego, CA 92134

Naval Submarine Medical Research Laboratory Naval Submarine Base New London, Box 900 Groton, CT 06349

Director, Medical Service Corps Bureau of Medicine and Surgery Code 23 Department of the Navy Washington, DC 20372

Naval Aerospace Medical Research Lab Naval Air Station Pensacola, FL 32508

Program Manager for Human Performance (Code 44) Naval Medical R&D Command National Naval Medical Center Bethesda, MD 20014

Navy Medical R&D Command ATTN: Code 44 National Naval Medical Center Bethesda, MD 20014

# List 6 Naval Academy & Naval Postgrad. School

Naval Postgraduate School ATTN: Dr. Richard S. Elster (Code 012) Department of Administrative Sciences Monterey, CA 93940

Naval Postgraduate School ATTN: Prof. John Senger Cperations Research & Administrative Science Monterey, CA 93940

Superintendent Naval Postgraduate School Code 1424 Monterey, CA 93940

Naval Postgraduate School ATTN: Dr. James Arima Code 54-Aa Monterey, CA 93940

Naval Postgraduate School ATTN: Dr. Richard A. McGonigal Code 54 Monterey, CA 93940

U.S. Naval Academy
ATTN: CDR J. M. McGrath
Department of Leadership & Law
Annapolis, MD 21402

Prof. Carson K. Eoyang Naval Postgraduate School Code 54EG Department of Admin. Sciences Monterey, CA 93940

Superintenden+
ATTN: Director of Research
Naval Academy, U.S.
Annapolis, MD 21402

#### List 7 HRM

Officer in Charge Human Resource Management Detachment Naval Air Station Alameda, CA 94591

Officer in Charge Human Resource Management Detachment Naval Submarine Base New London P.O. Box 81 Groton, CT 06340

Officer in Charge Human Resource Management Div. Naval Air Station Mayport, FL 32228

Commanding Officer Human Resource Management Center Pearl Harbor, HI 96860

Commander in Chief Human Resource Management Div. U.S. Pacific Fleet Pearl Harbor, HI 96860

Officer in Charge Human Resource Management Detachment Naval Base Charleston, SC 29408

Commanding Officer
Human Resource Management School
Naval Air Station Memphis
Millington, TN 38054

Human Resource Management School Naval Air Station Memphis (96) Millington, TN 38054 Commanding Officer
Human Resource Management Center
1300 Wilson Blvd.
Arlington, VA 22209

Commanding Officer
Human Resource Management Center
5621-23 Tidewater Dr.
Norfolk, VA 23511

Commander in Chief Human Resource Management Div. U.S. Atlantic Fleet Norfolk, VA 23511

Officer in Charge Human Resource Management Detachment Naval Air Station Whidbey Island Oak Harbor, WA 98278

Commanding Officer Human Resource Management Center Box 23 FPO New York 09510

Commander in Chief Human Resource Management Div. U.S. Naval Force Europe FPO New York 09510

Officer in Charge Human Resource Management Detachment Box 60 FPO San Francisco 96651

Officer in Charge Human Resource Management Detachment COMNAVFORJAPAN FPO Seattle 98762

#### List 8 Navy Miscellaneous

(2 copies)

Naval Military Personnel Command HRM Department (NMPC-6) Washington, DC 20350

Naval Training Analysis and Evaluation Group Orlando, FL 32813

Commanding Officer
ATTN: TIC, Bldg. 2068
Naval Training Equipment Center
Orlando, FL 32813

Chief of Naval Education and Training (N-5) Director, Research Development, Test and Evaluation Naval Air Station Pensacola, FL 32508

Chief of Naval Technical Training ATTN: Dr. Norman Kerr, Code 017 NAS Memphis (75) Millington, TN 38054

Navy Recruiting Command Head, Research and Analysis Branch Code 434, Room 8001 801 North Randolph St. Arlington, VA 22203

Commanding Officer
USS Carl Vinson (CVN-70)
Newport News Shipbuilding &
Drydock Company
Newport News, VA 23607

Naval Weapons Center Code 094 (C. Erickson) China Lake, CA 93555

Jesse Orlansky
Institute for Defense Analyzes
1801 N. Beauregard St.
Alexandria, VA 22311

#### List 9 USMC

Headquarters, U.S. Marine Corps Code MPI-20 Washington, DC 20380

Headquarters, U.S. Marine Corps ATTN: Dr. A. L. Slafkosky Code RD-1 Washington, DC 20380

Education Advisor Education Center (E031) MCDEC Quantico, VA 22134

Commanding Officer Education Center (E031) MCDEC Quantico, VA 22134

Commanding Officer
U.S. Marine Corps
Command and Staff College
Quantico, VA 22134

#### List 11 Other Federal Government

Dr. Douglas Hunter Defense Intelligence School Washington, DC 20374

Dr. Brian Usilaner GAO Washington, DC 20548

Nat'l Institute of Education ATTN: Dr. Fritz Mulhauser EOLC/SMO 1200 19th St., N.W. Washington, DC 20208

Nat'l Institute of Mental Health Div. of Extramural Research Programs 5600 Fishers Lane Rockville, MD 20852

Nat'l Institute of Mental Health Minority Group MentalH ealth Programs Room 7 - 102 5600 Fishers Lane Rockville, MD 20852

Office of Personnel Management Office of Planning and Evaluation Research Management Div. 1900 E Street, N.W. Washington, DC 20415

Office of Personnel Management ATTN: Ms. Carolyn Burstein 1900 E Street, NW. Washington, DC 20415

Office of Personnel Management ATTN: Mr. Jeff Kane Personnel R&D Center 1900 E Street, N.W. Washington, DC 20415

Chief, Psychological Research Branch ATTN: Mr. Richard Lanterman U.S. Coast Guard (G-P-1/2/TP42) Washington, DC 20593

Social and Developmental Psychology
Frogram
National Science Foundation
Washington, DC 20550

#### List 12 Army

Headquarters, FORSCOM ATTN: AFPR-HR Ft. McPherson, GA 30330

Army Research Institute
Field Unit - Leavenworth
P.O. Box 3122
Fort Leavenworth, KS 66027

Technical Director Army Research Institute 5001 Eisenhower Avenue Alexandria, VA 22333

Director
Systems Research Laboratory
5001 Eisenhower Ave.
Alexandria, VA 22333

Director
Army Research Institute
Training Research Laboratory
5001 Eisenhower Ave.
Alexandria, VA 22333

Dr. T. O. Jacobs
Code PERI-IM
Army Research Institute
5001 Eisenhower Avenue
Alexandria, VA 22333

Col. Howard Prince, Head Department of Behavior Science and Leadership U.S. Military Academy, New York 10996

# List 13 Air Force

Air University Library LSE 76-443 Maxwell AFB, AL 36112

Col. John W. Williams, Jr.
Head, Dept. of Behavioral Science
and Leadership
U.S. Air Force Academy, CO 80840

Maj. Robert Gregory
USAFA/DFBL
U.S. Air Force Academy, CO 80840

AFOSR/NL (Dr. Fregly) Building 410 Bolling AFB Washington, DC 20332

Dept. of the Air Force Maj. Bossart HQUSAF/MPXHL The Pentagon Washington, DC 20330

Technical Director AFHRL/MO(T) Brooks AFB San Antonio, TX 78235

AFMPC/MPCYPR Randolph AFB, TX 78150

# List 15 Current Contractors

Dr. Frank J. Landy
Department of Psychology
The Pennsylvania State University
417 Bruce V. Moore Bldg.
University Park, PA 16802

Dr. Bibb Latane Department of Psychology The Ohio State University 404B West 17th St. Columbus, OH 43210

Dr. Edward E. Lawler University of Southern California Graduate School of Business Admin. Los Angeles, CA 90007

Dr. Edwin A. Locke College of Business & Management University of Maryland College Park, MD 20742

Dr. Fred Luthans Regents Professor of Management University of Nebraska - Lincoln Lincoln, NE 68588

Dr. R. R. Mackie Human Factors Research A Division of Canyon Research 5775 Dawson St. Goleta, CA 93017

Dr. William H. Mobley College of Business Admin. Texas A&M University College Station, TX 77843

Dr. Thomas M. Ostrom
Dept. of Psychology
The Ohio State University
116E Stadium
404C West 17th Avenue
Columbus, OH 43210

Dr. William G. Ouchi Graduate School of Management University of California, Los Angeles Los Angeles, California 90024

Dr. Irwin G. Sarason Dept. of Psychology, NI-25 University of Washington Seattle, WA 98195 Dr. Benjamin Schneider Department of Psychology Michigan State University East Lansing, MI 48824

Dr. Edgar H. Schein Sloan School of Management Massachusetts Institute of Technology Cambridge, MA 02139

H. Ned Seelye International Resource Development, Inc. P. O. Box 721 LaGrange, IL 60525

Dr. H. Wallace Sinaiko
Program Director, Manpower Research
and Advisory Services
Smithsonian Institution
801 N. Pitt St., Suite 120
Alexandria, VA 22314

Dr. Richard M. Steers Graduate School of Management University of Oregon Eugene, OR 97403

Dr. Siegfried Streufert Dept. of Behavioral Science The Pennsylvania State University Milton S. Hershey Medical Center Hershey, PA 17033

Dr. James R. Terborg University of Oregon, West Campus Dept. of Management Eugene, OR 97403

Dr. Howard M. Weiss Dept. of Psychological Sciences Purdue University West Lafayette, IN 47907

Dr. Philip G. Zimbardo Dept. of Psychology Stanford University Stanford, CA 94305

# List 15 Current Contractors

Dr. Richard D. Arvey University of Houston Department of Psychology Houston, TX 77004

Dr. Stuart W. Cook
Institute of Behavioral Science #6
University of Colorado
Box 482
Boulder, CO 80309

Dr. L. L. Cummings Kellogg Graduate School of Management Northwestern University Nathaniel Leverone Hall Evanston, IL 60201

Dr. Henry Emurian
The Johns Hopkins University
School of Medicine
Department of Psychiatry &
Behaviora! Science
Baltimore, MD 21205

Bruce J. Bueno De Mesquita University of Rochester Dept. of Political Science Rochester, NY 14627

Dr. John P. French, Jr. University of Michigan Institute for Social Research P.O. Box 1248 Ann Arbor, MI 48106

Dr. Paul S. Goodman Graduate School of Industrial Admin. Carnegie-Mellon University Pittsburgh, PA 15213

Dr. J. Richard Hackman School of Organization & Management Box 1A Yale University New Haven, CT 06520

Dr. Lawrence R. James School of Psychology Georgia Institute of Technology Atlanta, GA 30332

Allan P. Jones University of Houston 4800 Calhoun Houston, TX 77004